

## **Improving the Efficiency of Repacking Process with Lean Technique: The Study of Read With Me Group Company Limited**

**Authors :** Jirayut Phetchuen, Jongkol Srithorn

**Abstract :** The study examines the unloading and repacking process of Read With Me Group Company Limited. The research aims to improve the old work process and build a new efficient process with the Lean Technique and new machines for faster delivery without increasing the number of employees. Currently, two employees work based on five days on and off. However, workplace injuries have delayed the delivery time, especially the delivery to the neighboring countries. After the process improvement, the working space increased by 25%, the Process Lead Time decreased by 40%, the work efficiency increased by 175.82%, and the work injuries rate was reduced to zero.

**Keywords :** lean technique, plant layout design, U-shaped disassembly line, value stream mapping

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