

# Transforming Construction: Integrating Off-Site Techniques and Advanced Technologies

Layla Mujahed, Gang Feng, Jianghua Wang

**Abstract**—An increasing number of construction projects are adopting off-site construction techniques over traditional methods to address longstanding challenges. This research paper explores the integration of design for manufacture and assembly (DfMA), modern methods of construction (MMC), and building information modeling (BIM) within the construction industry. This study employs a mixed-methods approach, using case studies and a review of the existing literature, to examine the role and combined application of each methodology in building projects of varying scales and durations. The study focuses on application mechanisms, stakeholder engagement, knowledge sharing, feedback, and performance metrics to explore the benefits, challenges, and transformative potential of integrating these methodologies. The findings indicate that the synergy among DfMA, MMC, and BIM significantly improves project efficiency, cost reduction, and overall quality. Standardization, increased collaboration among stakeholders, and the adoption of advanced technologies are also highlighted as necessary considerations to fully realize the benefits of this integration. The paper concludes with practical recommendations for industry practitioners seeking to efficiently implement these integrated approaches.

**Keywords**—BIM, building information modeling, case study, DfMA, design for manufacture and assembly, MMC, modern methods of construction, prefabrication.

## I. INTRODUCTION

TRANSFORMING the construction industry from traditional on-site methods to off-site construction has introduced new challenges, such as quality and cost due to complex designs [1], lack of consideration for specifications [2], fragmented standardizations [3], and poor performance [4]. DfMA has been adapted to off-site construction to enhance quality and reduce costs and working time [5]-[9], by integrating the design processes of manufacturing and assembly [6]. Despite its potential, DfMA has not always met the expected outcomes [7].

MMC encompass a range of techniques that prioritize pre-manufactured and modular components to improve productivity and minimize on-site labor [8], reduce construction time [9], and enhance project outcomes through advanced manufacturing techniques [7]. However, application is still very limited [6].

BIM supports the entire lifecycle of a construction project, from inception to demolition by facilitating better collaboration, visualization, and data management [8]-[9]. This integration is crucial for the successful implementation of DfMA and MMC.

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This research explores the integrated application of DfMA, MMC, and BIM in the construction industry by examining project implementations to identify the benefits, challenges, best practices, and criteria associated with this integration. The goal is to provide actionable insights and recommendations for industry practitioners to enhance implementation processes through integrated approaches.

## II. LITERATURE REVIEW

This section reviews previous literature on DfMA, MMC, and BIM and their integration.

### A. DfMA

DfMA is an advanced construction approach that integrates component characteristics into the design, focusing on material selection, cost optimization, and labor efficiency [10], [11]. It enables designers to streamline the manufacturing and assembly process from the early stages of a project, enhancing overall quality and efficiency [6].

DfMA organizes the work process by integrating the requirements of both manufacturing and assembly, often utilizing technology tools such as BIM [12]-[14]. Successful implementation relies on standardization and collaboration between manufacturers, suppliers, and designers [15].

Challenges in DfMA include limited integration with technology in the design stage, standardization challenges, fragmented processes, and complexity [16]. There is also a lack of well-established guidelines and supply chain integration, making it difficult for stakeholders to adjust to new processes [17]. Moreover, empirical evidence and studies on DfMA in construction are still limited [17], [18].

Despite these challenges, DfMA offers numerous benefits, such as improving the one-time success rate, reducing design iterations, increasing customer satisfaction, and enhancing quality and productivity [16]. It also optimizes the early stages of production and assembly design requirements, ensuring high-quality outcomes [12].

The chief benefits of the principles underlying DfMA are the reduction of the number of parts, standardization of components and facilitation of automated handling and assembly. Strategies for implementing DfMA principles often include design simplification, standardization of parts, and the adoption of highly automated approaches that enhance efficiency and quality [19].

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### B. MMC

The term MMC encompasses processes designed to improve productivity and reduce labor while achieving better long-term outcomes [20]. Although these methods and principles have existed for decades, they are termed ‘modern’ due to recent adoption driven by advances in digital technology, automation, and additive manufacturing [21]. The UK Government is increasingly investing in MMC to achieve best-value outcomes through various delivery methods [11].

The MMC framework is divided into seven distinct categories. Category 1 encompasses volumetric construction, ranging from basic structures to fully finished units with installed services. Systems can be point-loaded for open-plan layouts or line-loaded for transportable room widths [8]. Category 2 covers flat panel systems, comprising basic floor, wall, and roof structures made with varying materials. This category also includes complex closed panels with insulation, windows, doors, and claddings [3]. Category 3 comprises the pre-manufactured structural members of framed or mass-engineered timber, steel, or pre-cast concrete components, including load-bearing beams, columns, walls, and slabs, as well as prefabricated sub-structure elements. Category 4 combines remote, and site-based construction methods into hybrid construction for both structural and non-structural components. Category 5 focuses on non-structural pre-manufacturing, such as kitchens and bathroom pods. Category 6 features traditional single-building products manufactured in large format with pre-cut configurations or easy jointing features. Finally, Category 7 refers to site-based techniques utilizing factory-standard processes, lean construction techniques, and worker augmentation [3].

### C. BIM

BIM has transformed the architecture, engineering, and construction (AEC) industry by enhancing collaboration and providing comprehensive graphical and non-graphical building information; it improves user understanding and supports dynamic decision making throughout the project lifecycle [22], [23]. It increases productivity by improving communication and coordination, and by reducing errors and rework [24]. BIM connects parametric components during the design process and facilitates data exchange among all project participants [25].

However, most BIM tools were initially developed for traditional construction and do not fully support off-site prefabricated manufacturing [26]. BIM libraries often lack parametric components tailored for off-site construction, and certain BIM functionalities are insufficient or unsuitable for designing prefabricated buildings [16]. Furthermore, government entities or organizations often underestimate the importance of BIM, which diminishes its perceived value in projects [24].

Few studies have investigated the integration of these approaches. This integration presents risks, such as reliance on the accuracy of contributions from other participants, which can be mitigated by assigning clear responsibility for inputs to each party [24]. Other challenges include software malfunctions, defining the BIM level of detail for each partner, and reflecting

this integration in real-time due to a lack of expertise in prefabricated building design in architectural firms [23].

## III. METHODOLOGY

This research uses qualitative and quantitative methods to analyze seven case studies in which DfMA, MMC, and BIM technologies have been implemented. The goal is to create a roadmap for integrating these methods based on patterns, comparisons, and learned lessons from these case studies.

The analysis follows the methodology in [27], ensuring a comprehensive approach to understanding DfMA, MMC, and BIM implementation. The study considers case studies based on their application of these technologies and data availability and includes international contractors using advanced MMC technologies. The cases vary in complexity, size, duration, and building type. Table I introduces all the selected case studies for this study. The data consist of architectural drawings, project documentation, BIM models, and project timelines.

The analytical framework focuses on DfMA analysis to evaluate the application of DfMA principles across various project types, scales, and complexities to assess design and assembly efficiency. Meanwhile, the BIM tools analysis investigates how these mechanisms enhance project performance. Additionally, the MMC analysis explores and discusses different MMC types and categories, such as modular construction and prefabrication.

The analysis process starts with data collection and project classification. Design efficiency is evaluated based on DfMA principles, followed by assessing BIM model applications and performance. MMC methods and their impact on construction are then analyzed. Finally, the integration of DfMA, MMC, and BIM is assessed, focusing on stakeholder engagement, knowledge sharing, feedback, performance metrics, and risk management. A cross-case comparison identifies similarities and differences, and a comparison between traditional and DfMA construction highlights patterns, benefits, challenges, and best practices. The study defines mechanisms for DfMA, MMC, and BIM concluding with the benefits, challenges, innovations, and lessons from each case study.

TABLE I  
 THE DETAILS OF THE CASE STUDIES

Case Studies	Year	Location	Building Type	Contractor
Leadenhall Building	2013	London, UK	Offices	Laing O’Rourke
Southbank facade	2021	London, UK	Facades of offices	Laing O’Rourke/ExpLORe Gammon
Hong Kong Lyric Theatre	2023	Hong Kong	Theater	
Ponton Road	2022	London, UK	Residential	Laing O’Rourke/ExpLORe Setanta
The Richard Rogers’ Gallery	2020	Le Puy-Sainte-Réparate, France	Gallery	
Box House	2018	Oxfordshire, UK	Residential	Studio Bark
The King’s Cross Sports Hall	2017	London, UK	Civic	BAM Construction

#### IV. CASE STUDIES

This section analyzes the selected case studies based on the provided criteria. The selected case studies are the Leadenhall Building, Southbank Place project, Hong Kong Lyric Theater, Ponton Road, the Richard Rogers Gallery, Box House, and King's Cross Sports Hall project.

##### A. Leadenhall Building

The Leadenhall Building, a 52-story office skyscraper with an area of 84,424.00 m<sup>2</sup> [28], showcases the integration of DfMA, MMC, and BIM. Construction started in 2011 with 85% of the building's components manufactured offsite, including steel, HVAC equipment, and precast concrete floor slabs into modules [29].

Key design elements include sections of steel mega frames and central steel core, facilitating open floor plans without perimeter columns (Fig. 1). The building uses a tapering perimeter-braced diagrid structure for stability, with a self-supporting core connected at every level. The color-coded elements, such as orange for the façade, and green for glass lift frames enhance visual clarity.

BIM was crucial for digital engineering, visualization, and early design coordination, addressing potential risks and enhancing project controls. Radio frequency identification (RFID) technology allowed real-time tracking of components, improving communication among stakeholders.

The project employed MMC through the extensive use of prefabricated steel modules and solid precast floor systems, utilizing 18,000 tons of steel minimizing onsite labor by 80% and reducing construction time by 50% [29].

Innovations included integrating prefabricated nodes and members, eliminating onsite welding, and enabling precise assembly. The project's sustainability features, such as triple-layer glass façades and low-flow water fixtures, further emphasize its advanced design. Innovation was evident in integrating DfMA, BIM, and MMC. Prefabricated components addressed construction challenges, reducing costs and waste.

Challenges included interoperability and high initial costs. Key benefits included reduced labor and enhanced energy efficiency. The project set new standards for integrating advanced construction methods like DfMA, MMC, and BIM.

There was effective collaboration among stakeholders leading to crucial knowledge sharing. Stakeholders, including clients, design teams, engineers, fabricators, contractors, and suppliers, collaborated through BIM, resulting in financial benefits and streamlined processes.

This project exemplified innovative structural approaches, which were realized by integrating steel across the nodes and members of the structure. This was enabled by integrating DfMA and MMC through BIM to enhance collaboration and design excellence setting new benchmarks for future projects using recycled materials and energy-efficient design. This case study utilized novel construction methods, such as off-site prefabrication, 3D modeling, and virtual simulations. Additionally, the project achieved radical productivity improvements by embracing innovative digital design processes aligned with offsite manufacturing facilities.

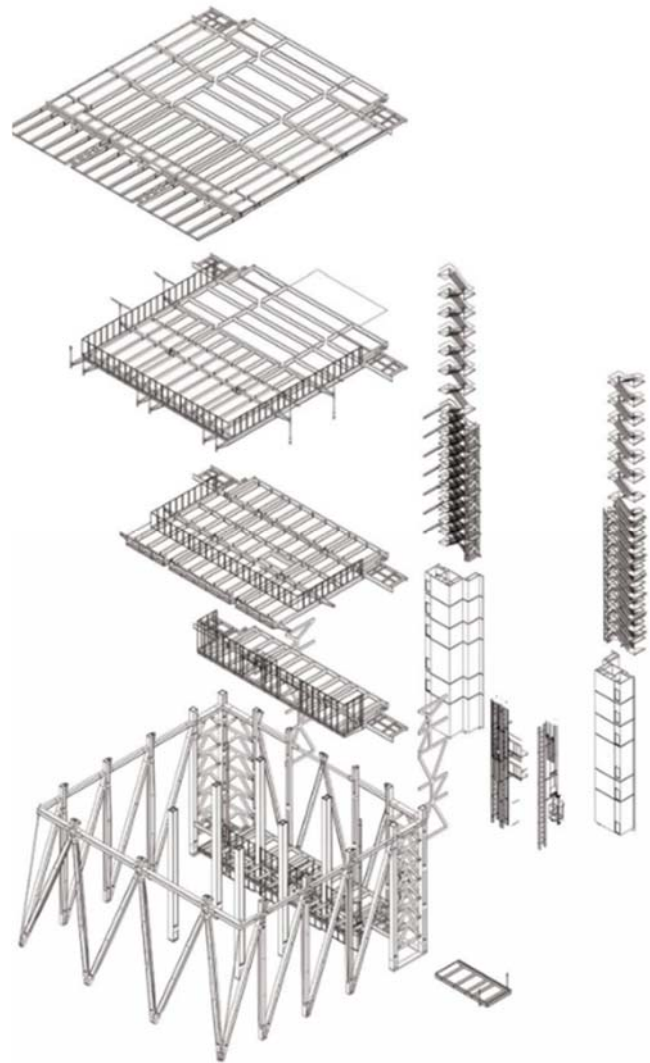


Fig. 1 Exploded model for the structural components of the building [29]

##### B. Southbank Place Project

This project focused on designing, producing, and assembling the façade of the Southbank office building in London, UK. The primary goal was to add value for all stakeholders: clients, design teams, contractors, subcontractors, and material suppliers.

Stakeholders were connected through different design stages using advanced technology. Clients provided their requirements, the design team developed the building envelope, and contractors handled detailing and performance optimization. Subcontractors and specialist suppliers contributed to installation, full fabrication in the factory, and assembly processes, enhancing design development.

Mechanisms included regular meetings, post-project reviews, workshops, training, and integrated project delivery. Digital platforms facilitated real-time feedback and information sharing, and comprehensive documentation-maintained records of design decisions and outcomes. The SAUTER modulo 5 system, which employs the open BACnet/IP communication protocol via Ethernet, enabled complete exchange of data for

complex building management functions, including air conditioning and room automation, and the SAUTER Vision Center enabled FM managers to access comprehensive live data and performance figures for both buildings. BIM was also used for the simulation process for all work processes.

The project utilized DfMA to design the featured bespoke bay window system developed with McMullen Facades [30]. Precast panels with bay windows and Juliet balconies were manufactured off-site and installed using tower cranes. The repeated W-shaped precast panels allowed pre-fitting in the factory, reducing the need for on-site lifts (Fig. 2).

MMC methods, including prefabrication and modular construction, were employed to enhance efficiency and quality. Modular units were transported to the site, eliminating work at height and using pre-cast punched panels. Early stakeholder collaboration and BIM coordination ensured the seamless integration of prefabricated components. The façade was fully assembled in the factory, minimizing on-site work.

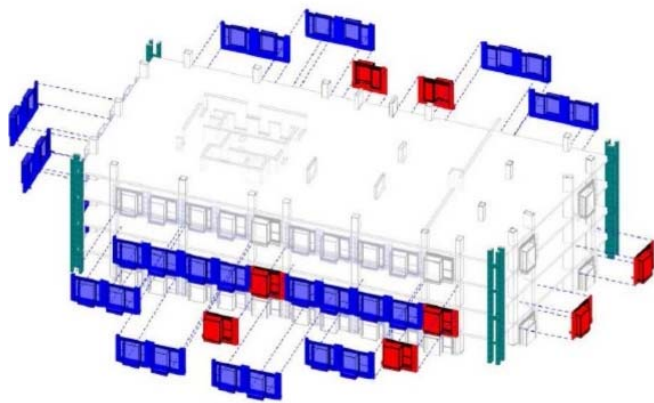


Fig. 2 The repeated components across the project [30]

Risk management was achieved through BIM's clash detection, virtual simulations, and regulated prefabrication environments. Detailed planning and coordination managed logistical risks, while standardized components and modular assembly reduced on-site risks.

Performance metrics included integrating supply chain and logistics, understanding customer objectives, and focusing on time, cost, quality, sustainability, and stakeholder satisfaction.

### C. Hong Kong Lyric Theater

The Lyric Theatre a 600-seat performance venue in Hong Kong, was constructed using BIM, DfMA, and MMC methodologies to optimize design, production, and assembly [30].

The stakeholders (i.e., clients, Bryden Wood architects, logistics teams, specialist consultants, engineers, contractors, and suppliers) collaborated through regular meetings, BIM models, and cloud-based platforms for real-time sharing of design models and feedback.

DfMA was applied to optimize façade elements, simplify complex ceiling structures, and prefabricate M&E and seating areas. Key strategies employed in applying and utilizing DfMA included standardizing components, fostering collaboration

with contractors and suppliers, and developing modular designs. These modular designs were specifically tailored to improve the efficiency of fabrication, transportation, and installation processes (Fig. 3).

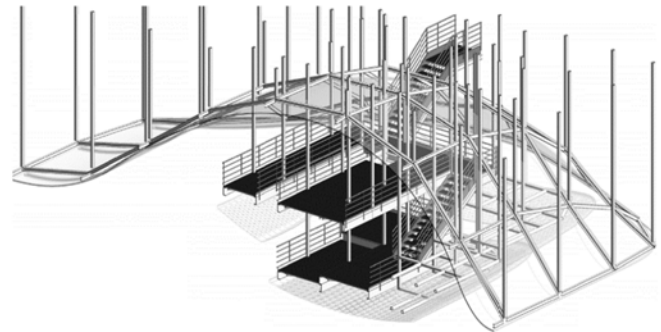


Fig. 3 The simulation of the complex ceiling structure [30]

BIM tools such as Revit and Navisworks facilitated parametric design and 5D cost integration, simulating and optimizing work processes for manufacturing, transporting, and installing modular elements. This ensured precision, quality, and efficient on-site assembly (Fig. 4).

Navisworks and Revit created simplified models for design coordination and optimization. Parametric design tools helped manage complex geometric forms, enabling precise planning and coordination. BIM provided visualization, clash detection, and sequencing to resolve challenges early in the process, while 5D BIM integrated cost estimation and forecasting. The use of a crystalline waterproofing concrete admixtures ensured the durability and longevity of the concrete structure.

BIM's clash detection and simulations managed design risks, whereas prefabrication-controlled manufacturing risks. Logistical risks were managed through detailed planning and coordination. The project complied with Hong Kong's building codes, ISO 19650 for BIM, and green building standards, such as Leadership in Energy and Environmental Design (LEED). The manufactured components were color-coded and categorized based on their sizes, shapes, and designated installation locations before being transported. This pre-arrangement facilitated a more efficient installation process on site.

Standards, such as Publicly Available Specification (PAS) documents and ISO standards, have significantly impacted the construction industry in the UK and globally, shaping the understanding and potential of BIM technology.

MMC facilitated prefabrication and modular construction to handle complex geometric forms. Prefabricated ceiling structures were designed as modular elements, ensuring ease of installation and minimizing on-site challenges. Just-in-time delivery and modularization optimized components for manufacturability, reducing waste and construction complexity.

Mechanisms included regular meetings, progress reports, design reviews, the use of BIM models as central repositories, post-project reviews, and workshops. These facilitated continuous updates, feedback, and alignment with project

objectives.

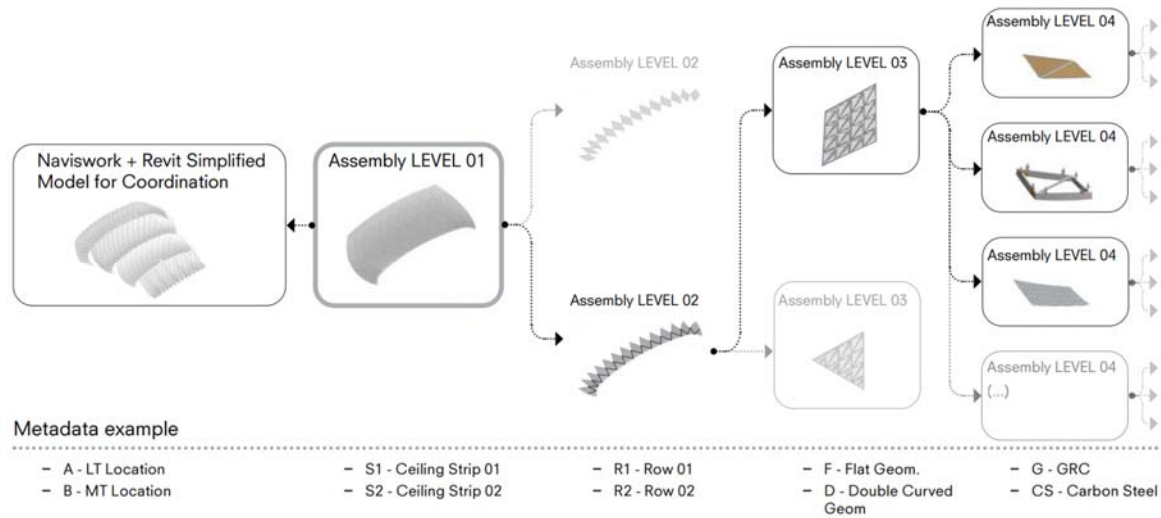


Fig. 4 The optimization process using BIM-parametric design [30]

The project aimed to lower costs, improve geometry, and enhance efficiency through supply chain integration and logistical control. Feedback and knowledge sharing helped achieve these goals, ensuring high-quality standards and effective project delivery.

#### D. Ponton Road Project

This residential project in London comprises three blocks, each with 10 to 13 stories, totaling 357 residential units [30]. The project aimed to reduce costs through efficient design and construction, using DfMA-oriented parametric design, MMC, and BIM automation.

DfMA focused on minimizing elements for cost reduction, using standardized components such as glass fiber reinforced concrete panels, cladding mullions, spandrel panels, and through-bolt fixings. Standardized columns, beams, and façade panels were utilized, with elements transported to the site and assembled on-site (Fig. 5). BIM-parametric design facilitated the creation of a digital model, enhancing design, fabrication, and cost efficiency. The process included modeling precast panels in BIM-Revit, optimizing designs using Rhinoceros and Grasshopper, grouping panel sections into catalogs for stakeholder selection, using Dynamo to visualize panel types and update Revit families, and integrating schedules with floor plans for efficient manufacturing.

BIM also enabled digital representations, clash detection, and project visualization, fostering collaboration among stakeholders. The use of a crystalline waterproofing concrete admixtures ensured the durability and longevity of the concrete structure.

The integration of DfMA, MMC, and BIM resulted in enhanced design and construction efficiency, improved stakeholder communication and collaboration, streamlined fabrication and construction operations, cost savings, and reduced project timelines. The challenges of this project included technological compatibility and interoperability, skill

and knowledge gaps among project team members, resistance to change in traditional construction practices, and increased initial investment in technology and training.

The performance indicators were construction efficiency, measured by adherence to timelines, cost-effectiveness through design optimization and prefabrication, quality via precision of fabricated components, and sustainability considering environmental impact and energy efficiency. Knowledge sharing and feedback mechanisms included regular project meetings and workshops, digital collaboration platforms, feedback loops within design and construction phases, knowledge transfer sessions, training programs, and documentation of project insights, case studies, and post-project evaluations for future reference.

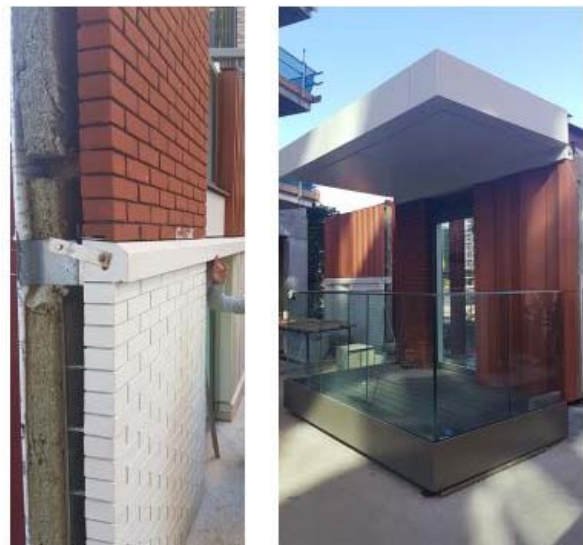


Fig. 5 Construction details for the modular design [30]

This case study underscores the importance of efficient and

buildable design proposals in ensuring successful project delivery. It also demonstrates that standardization can increase value without compromising design intent, prefabrication of key components streamlines construction, and DfMA strategies optimize the delivery of complex geometric configurations.

#### E. The Richard Rogers Gallery

The Richard Rogers' gallery is a 120 m<sup>2</sup> [31], 4 m high, and 5 m wide drawing gallery located on a hillside within a forest in Le Puy-Sainte-Preparade, France. The design, aimed at minimizing environmental impact, used DfMA principles and MMC, with a focus on standardization and prefabrication.

The gallery, designed to blend with its forested surroundings, features a light steel frame and minimal material usage. Key materials include satin steel, steel, and concrete. The structure is elevated 18 m above the site, with orange steel beams connecting it to the foundations. Prefabrication involved standardizing elements, such as steel beams (available in lengths of 6 m and 8 m), which were transported to the site for assembly. DfMA application focused on standardizing dimensions, materials, joints, and connection details to reduce waste and improve quality. Prefabricated components were assembled on-site to minimize construction time and costs. MMC techniques were utilized for lightweight, extruded gallery materials and innovative construction techniques, ensuring efficiency and sustainability.

BIM facilitated complex design coordination, enabling visualization and management of the building's performance, clash detection and optimization of designs, detailed planning, and visualization through a 3D Tekla model, structural analysis for the cantilever projection, and seismic considerations (Fig. 6).

The integration of DfMA, MMC, and BIM resulted in enhanced design and construction efficiency, improved stakeholder communication and collaboration, streamlined fabrication and construction operations, and reduced project timelines and costs.

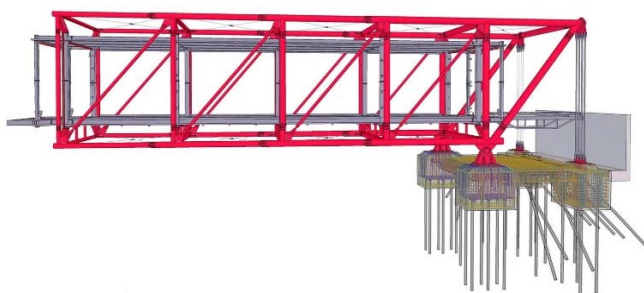


Fig. 6 3D modeling for the building structure [32]

The challenges of this project included technological compatibility and interoperability, skill and knowledge gaps among team members, resistance to traditional construction practices, increased initial investment in technology and training, and limited vehicle access affecting transport and assembly.

Several performance metrics were evaluated: construction

efficiency, cost-effectiveness, quality of fabricated components and installation, and sustainability. Knowledge sharing was implemented through project meetings, digital collaboration, feedback loops, training sessions, and documentation of insights and evaluations. Several stakeholders were involved in the success of the project. Architects led the design, engineers developed structural solutions, fabricators assembled components, Château La Coste provided the site, local authorities ensured compliance, Setanta Construction was responsible for steelworks, and a project manager coordinated and oversaw project execution.

Several key learnings are illustrated by this case study. Advanced technologies foster innovation and sustainable designs, flexibility in materials and design are crucial (especially in seismic regions), minimizing environmental impact can improve sustainability and aesthetics, effective collaboration eases the navigation of complex engineering and design challenges, and innovative structural solutions and logistical planning are vital in challenging environments.

#### F. Box House

Box House is one of 10 pioneering self-built homes supported by the UK government. It is in Bicester, Oxfordshire, and occupies an area of 95 m<sup>2</sup> that spans two floors and features a unique self-built design where clients have had significant input [33].

Box House utilizes U-Build, an innovative flat-pack timber building system (Fig. 7) that emphasizes systematization, standardization, and modular design. This design philosophy enhances flexibility and simplifies the assembly process. Key features of this system include a modular approach that prioritizes simplicity and flexibility, enabling clients to handle manual assembly without specialized skills. Additionally, construction materials included primary timber, standardized modular walls, floors, ceilings, and mechanical and electrical systems. The production timeline for a 95 m<sup>2</sup> house requires approximately 100 cutting hours and a total of 4 weeks [33].



Fig. 7 The flat-pack timber application for the house [33]

BIM was used for modeling and visualizing the design, ensuring the precise fit of modular components. DfMA enabled off-site manufacturing and on-site assembly by clients,

reducing construction complexity. The stakeholders involved in this study were the clients, who led the construction process and assembled the U-Build modules, and Studio Bark, who developed the U-Build system and provided design guidance. Challenges included ensuring precise manufacturing and design for proper component fit.

This case study demonstrates that innovative design solutions, such as U-Build, can empower clients to actively participate in building their homes. It also illustrates that the efficiency and sustainability of modular, flat-pack construction reduces waste and construction time and enhances sustainability. Additionally, it underscores that support and collaboration are essential for the success of self-build projects.

### G. The King's Cross Sports Hall

The King's Cross Sports Hall is a civic sports facility in London featuring 4 badminton courts, a basketball court, a volleyball court, a 5-a-side football pitch, and a smaller fitness suite. The project emphasizes a unique prefabricated design with a near-zero embodied carbon footprint [34].

The design incorporates cross-laminated timber (CLT) wall and roof panels, glulam beams, and staircases. The focus was on panelization, with suppliers providing the necessary materials. Key aspects include lightweight materials utilizing CLT and glulam for minimized on-site construction time and waste, panelization for efficient production and assembly processes, and structural integrity ensuring minimal disturbance to the Victorian rail tunnels below.



Fig. 8 The installation process on the site [34]

BIM was used to coordinate design with the CLT manufacturer and subcontractors, ensuring accurate sizing and placement of openings. The client could review the rendered BIM model interactively after Stage 4. DfMA facilitated off-site manufacturing and on-site assembly, integrating MMC and advanced technology for precise manufacturing and efficient assembly. MMC employed CLT construction and glulam beams, offering a sustainable, lightweight building solution. The MMC categories for this project included CLT wall and roof panels (Category 2) and glulam beams and staircases (Category 3). The advanced technology used included mixed-mode ventilation, optimized glazing ratios, and a highly

efficient façade to achieve near-zero carbon targets. A low carbon footprint was achieved using CLT and glulam, contributing to a sustainable building solution.

The benefits of this approach included a reduction in construction time and waste, improved sustainability, efficiency, and precision in construction, and accelerated project delivery. However, the following challenges were also identified: high initial costs, difficulty in coordination among stakeholders, difficulty in ensuring minimal disturbance to existing infrastructure, the need for specialized skills and training, interoperability issues, and potential resistance to change within the construction industry.

The stakeholders involved were Bennetts Associates architects, who led the design and ensured that the building met near-zero carbon targets, the BAM construction company, which constructed the building based on design specifications, the client, Camden Council, who provided input on needs and requirements, as well as community stakeholders, who ensured that the building met the needs of the community.

Knowledge sharing and feedback were implemented through stakeholder engagement in regular meetings and reviews with Camden Council and the community to understand and incorporate their needs. Additionally, BIM-based collaboration platforms were used to facilitate better communication and collaboration in the sharing of design updates, the collection of feedback from design reviews, the identification of lessons learned, and the implementation of post-occupancy evaluations.

The performance indicators included the ability to meet the RIBA 2030 Climate Challenge, which was accomplished ahead of schedule. The project achieved an upfront carbon footprint of 39 kgCO<sub>2</sub><sup>e</sup>/m<sup>2</sup> and an embodied carbon footprint of 202 kgCO<sub>2</sub><sup>e</sup>/m<sup>2</sup> [35]. Other indicators included structural safety, which was accomplished in this case by ensuring that the lightweight construction did not adversely impact the Victorian rail tunnels, the use of renewable energy, which was addressed by integrating renewable energy and sustainable construction materials, as well as longevity, which was satisfied by ensuring that the structure was designed to transition from a training facility to a community sports center to extend its lifespan.

This project underscores that innovative design that achieves near-zero carbon targets is possible with advanced technology and sustainable construction practices, designing buildings with future use in mind minimizes waste and enhances sustainability, and community engagement is vital for ensuring that the completed building meets the needs and expectations of the user.

## V. RESULTS

The DfMA approach enhances efficiency through the design and development of standardized components, such as bay windows and plant room screens, and facilitates off-site manufacturing and assembly. It leverages modular prefabrication strategies and standardization to streamline construction processes.

BIM coordinates design and manufacturing processes, ensuring that prefabricated components fit seamlessly on-site. It provides a common data environment for real-time

information sharing, optimizes design processes through simulation, and manages the entire lifecycle of the building from inception to operation and maintenance.

MMC emphasizes prefabrication and modular construction, utilizing advanced technologies and techniques such as CLT and glulam beams. It shifts fabrication to critical path operations, enhancing efficiency and precision on-site.

The integration of these three approaches is ideal for complex and large-scale projects requiring modularization and innovative techniques. DfMA ensures precise manufacturing and efficient assembly, MMC enhances prefabrication quality, and BIM facilitates detailed planning, visualization, and management. These approaches collectively contribute to higher quality, reduced waste, and improved sustainability.

Projects aiming for sustainability benefit from DfMA's waste reduction and efficient manufacturing, MMC's use of lightweight, reusable materials, and BIM's ability to simulate energy performance and environmental impact. However, this integration is less suitable for small-scale or simple projects with limited budgets due to high initial costs and specialized skill requirements.

The roadmap for integration includes early collaboration among stakeholders to align objectives and streamline processes through regular meetings and reviews; technological integration using BIM to inform all aspects of the design process, which leads to better buildings and efficient construction methodologies; the implementation of advanced technologies, such as mixed-mode ventilation, optimized glazing ratios, and efficient façades, to enhance building performance and sustainability; the use of standardized data formats to facilitate end-to-end digital workflows between BIM models, supply chain partners, and fabrication machines; and performance design incorporating performance design elements, such as structure, energy, sustainability, and carbon assessments.

Benefits include streamlined fabrication and construction processes, improved collaboration and communication, potential cost savings, reduced project timelines, high-quality prefabricated components, and minimized environmental impact. Challenges include interoperability, the need for specialized skills, resistance to new technologies, high initial costs, complex coordination between off-site fabrication and on-site construction, and difficulty in adherence to local building codes and regulations.

The lessons learned identified are the need for efficient design proposals (since these lead to successful project delivery); standardization opportunities increase value without compromising design intent; early stakeholder engagement is critical for project success; and sustainable design goals for near-zero carbon targets are achievable with innovative design and advanced technologies.

The significant performance metrics are timelines and schedules, which measure project completion efficiency; cost savings achieved through design optimization and prefabrication; precision, and quality (as assessed by the accuracy of fabricated components); and environmental impact, as indicated by an evaluation of energy efficiency and

sustainability.

Knowledge sharing and feedback mechanisms include post-completion reviews that gather lessons learned for future projects, continuous education for training teams on DfMA, MMC, and BIM, real-time feedback facilitating information sharing during the project, and documentation to maintain records of design decisions and outcomes for reference and improvement.

## VI. DISCUSSION

The integration of DfMA, MMC, and BIM in the case studies demonstrates significant advantages, such as streamlined fabrication and construction processes, enhanced stakeholder collaboration and communication, cost savings, and reduced project timelines. This integration also ensures high control over production and construction, resulting in high-quality prefabricated components, minimal waste, and reduced environmental impact through sustainable building technologies.

Several key lessons were learned. The integration of project components—stakeholders, design elements, advanced technologies, and feedback mechanisms—is crucial to successfully deliver projects. Furthermore, standardization opportunities can add value without compromising design intent, and prefabrication strategies optimize the construction of complex geometric structures.

However, challenges exist, such as interoperability and software compatibility problems, the need for specialized skills, resistance to adopting new technologies, high initial costs for technology and training, and complex coordination between off-site fabrication and on-site construction. These difficulties are compounded by local building codes, regulations, and market acceptance.

Performance metrics for these integrated approaches include project timelines, cost savings through design optimization and prefabrication, precision and quality of fabricated components, and consideration of environmental impact and energy efficiency. Continuous education and training on DfMA, MMC, and BIM, along with real-time feedback and information sharing, are essential for maintaining comprehensive documentation of design decisions and outcomes.

Adopting a platform approach to design for manufacturing and assembly (P-DfMA) can serve as a roadmap for integrating DfMA, MMC, and BIM, ensuring the coordination and role definition of each system component.

## VII. CONCLUSION

This study examines the integration of DfMA, MMC, and BIM across various case studies, demonstrating their potential to address traditional construction inefficiencies. The combined strengths of these methods enhance precision, reduce waste, improve sustainability, and foster better stakeholder collaboration. This approach is especially beneficial for complex, large-scale projects requiring high quality and precision, as well as those with sustainability goals.

However, successful implementation faces challenges such



as interoperability, the need for specialized skills, high initial costs, and coordination complexities. Overcoming these requires concerted stakeholder efforts, continuous training, and adopting innovative technologies.

Key lessons highlight the importance of efficient design proposals, standardization, early stakeholder engagement, and sustainable design goals. The continued evolution and refinement of these approaches are essential for advancing the construction industry toward more efficient, sustainable, and high-quality outcomes. Future research could explore integrating other methodologies, such as stakeholder interviews.

Studying the integration of DfMA, MMC, and BIM is crucial to understanding their implications and needs in the AEC industry. Learning from other industries, such as automotive manufacturing [36], [37], that already successfully integrate advanced technologies and manufacturing through platform concepts that rely on the integration of BIM, DfMA, and MMC, can offer valuable insights. Implementing a systematic structure, such as P-DfMA, can address these needs, fostering an integrated system for prefabricated buildings and encouraging broader adoption of these advanced methods.

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